

'walk-on' actors on the administrative stage."

The book is divided into seven broad traditional areas: management development, planning process, organizing, staffing, directory, principles of control, and changes; not much new material is being introduced in these sections. The authors have maintained the basic approach used in the first edition. The space allotted to each area is too brief to accomplish the purpose of the book. For example, chapter I, "Management Development: A Historical Overview" (13 pages), provides a basic introduction or overview, but is a waste of time for students who need to learn dates, people, etc., as a requirement for management understanding. There are inaccuracies about people and their relationships to various management schools in the first edition which are still present in the second edition (i.e., May Follette, Elton Mayo, Rensis Lickert are included in the "human behavior school"). There are factual errors and awkward sentences throughout the work that

have not been corrected. No attempt has been made to correct chapters that are merely topical outlines. Contingency management is not mentioned. This reviewer feels that too much has been attempted in a limited, compact book. The bibliographies at the end of each chapter could serve as a sound reading list for the beginning library manager, but the bibliographies do not deal strongly with theories of management.

These critical comments are not meant to imply that this title is not useful. It is of value for the beginner's level. The authors do not relate well the skills of management to the management process.—John Goudeau, Florida State University, Tallahassee.

Managing Fiscal Stress: The Crisis in the Public Sector. Ed. by Charles H. Levine. Chatham, N.J.: Chatham House, 1980. 344p. \$9.95. LC 79-27266. ISBN 0-934540-02-1.

Essays in Public Finance and Financial Management: State and Local Perspectives. Ed. by John E. Petersen and Catherine Lavigne Spain. Chatham, N.J.: Chatham House, 1980. \$8.95. 176p. LC 79-24847. ISBN 0-934540-03-9.

The Levine book of readings on fiscal stress analysis, explanation, and management takes as its theme the problem(s) of economic growth, direction, and management. The second title in the pairing for this review is also a reader; it limits its content to state and local financial management. Thus, from the top down (or the bottom up, even), readers can find in these two volumes a wide array of scholarly papers on a wide variety of economic movements.

Levine's collection is well chosen and well balanced; its readings will give sophisticated and unsophisticated (like us), but seriously oriented persons, a broad horizon of contact with causes of fiscal stress, decision making (relative to fiscal stress), resources, productivity, and cutbacks (sections of the volume). This reviewer cannot evaluate the merit of the *economics* concept, but he states unequivocally that the solutions given are uniformly readable, topic/case oriented, and structurally well conceived. There is the light touch, also, which helps the reader see the point without being stuck with tedious explanations.

This praise is less fulsome for the Peterson/

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Spain collection. The volume is physically less inviting because of paper/type selection, which forecast a crowded page and a more difficult readability factor. The organization, not by sections but by some unexplained listing, demands closer attention to overall concerns for state-local finance aspects.

This collection, according to the introduction, "provides an overview of research activities in the major financial and problem areas of state and local government finance." They were published originally as part of a volume of current research in the field of state/local government finance. The issues selected, defined, and delineated in the volume are important for scholars and workers in public (nonfederal) finance. The range of topics is indeed comprehensive, from policy to collective bargaining to authority to the improvement of productivity. Each piece stresses a research concept couched in terms of examples of activity. There is, overall, a nontechnical level of language that promotes both attention and understanding.

Financial stress is as important to library/

information center managers as it is to anyone concerned with fiscal operations responsibility. Neither volume will solve specific budget procurement/allocation/evaluation problems. Either one—or both—will add much background information and provide considerable food for thought. It is hoped that such food will not aggravate additional stress, financial or otherwise, among our information-focused personnel.—*Harold Goldstein, Florida State University, Tallahassee.*

DDC Dewey Decimal Classification. Proposed Revision of 780 Music. Based on Dewey Decimal Classification and Relative Index. Prepared under the direction of Russell Sweeney and John Clews. Albany, N.Y.: Forest, 1980. 101p. LC 80-16730. ISBN 0-910608-25-3. Available for review.

This revision of the 780s of the DDC has been issued as a separate monograph so that librarians may have the opportunity to evaluate it before the DDC Editorial Board makes a decision as to whether it will be used

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